

## Developing a Net Zero Transition Plan

Key outcomes from COP26 and implications on business

03 March 2022

#### Our mission is to accelerate the move to a decarbonised future.





#### What we deliver





### The need to set ambitious science-based targets is now



- The current state of emissions shows an imbalance between GHG emissions and removals resulting excessive greenhouse gas emissions and warming.
- In order to prevent irreversible climatic change, the time to set ambitious climate-aligned targets is now.
- The need to take **drastic** action is needed now to limit the warming and prevent irreversible changes
- A 1.5°C world is one that is more economically stable, in which supply chains are less susceptible to flood and extreme weather risks; workforces are less exposed to extreme heat, water scarcity and food shortages; and company operations are less at risk from dramatic changes to water supplies.

		1.5°C	2.0°C	Impact	
	Global population exposed to severe heat at least once every 5 years	14%	37%	<u>2.6x</u> worse	
°∧°	Number of ice-free artic summers	At least 1 every 100 years	At least 1 every 10 years	<u>10x</u> worse	
A CAR	Further decline in coral reefs	70-90%	99%	Up to <u>29%</u> worse	
	Decline in marine fisheries	1.5M tonnes	3M tonnes	<u>2x</u> worse	

#### **Implications of COP26 for business**



- Governments have made net zero the destination for 90% of the global economy that is transformational
  - It will make net zero the organising principle for business
  - It will drive up demand for and the value of low carbon goods and services
  - Businesses that recognise that and act on it now will thrive, those that don't may not.
- COP saw a powerful demonstration of intent by the institutional investment world
  - Demanding increased focus on climate by companies, requiring more transparency and scrutiny
  - Showing that the money to finance the transition is forming
  - Increasing the importance of building transparency and credibility behind climate commitments through tracking and disclosure of emissions
- Making commitments will no longer be sufficient developing credible plans followed by swift action will now be required
  - The UK announced that companies will face a new requirement to publish net-zero transition plans and it's probably just a matter of time before regulators elsewhere follow suit
  - Increasing expectation that credible plans are needed for scope 3 and not just scopes 1 and 2, as well as near term goals for 2030, aligned with science-based mitigation trajectories or sector-specific ones from credible authorities. The latest Corporate Climate Responsibility Monitor increases the scrutiny of corporate commitments and transparency of reporting (Corporate Climate Responsibility Monitor 2022)

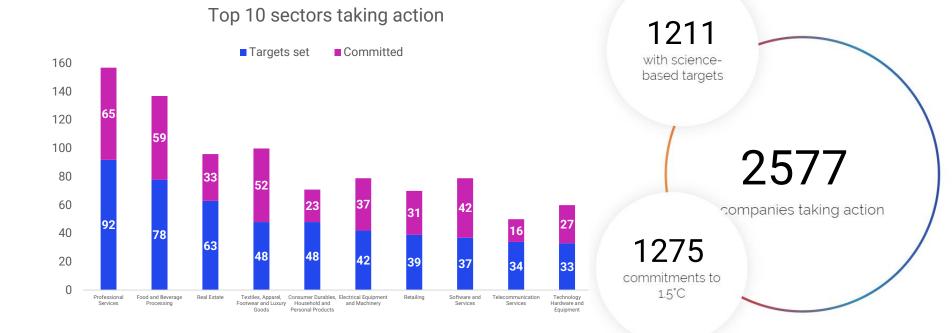
## 'Net Zero' is much more than emissions and reduction, it requires an appreciation of risks, opportunity and innovation



Business must also assess how to navigate the risks and opportunities posed by a transition to a low carbon economy



More than 2,500 companies have committed to setting a science-based target & 1,275 have committed to targets aligned to 1.5 degrees



TRUST

#### SBTi definition of Net Zero

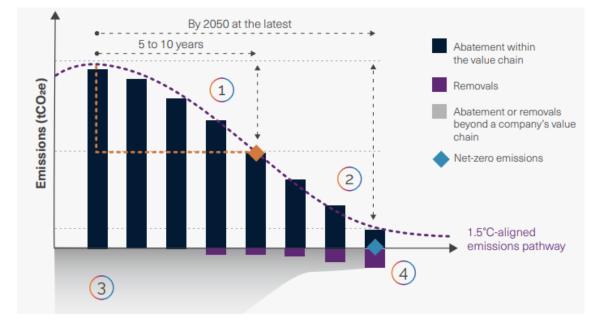




- The SBTi has published final standard for assessing Net Zero targets for companies
- 'To reach a state of Net Zero emissions for companies implies two conditions:
  - 1. Reducing scope 1, 2, and 3 emissions to zero or to a residual level that is consistent with reaching Net Zero missions at the global or sector level in eligible 1.5°C-aligned pathways;
  - 2. Neutralizing any residual emissions at the Net Zero target year and any GHG emissions released into the atmosphere thereafter.'

## The SBTi describes the end goal of Net Zero and the journey towards achievement



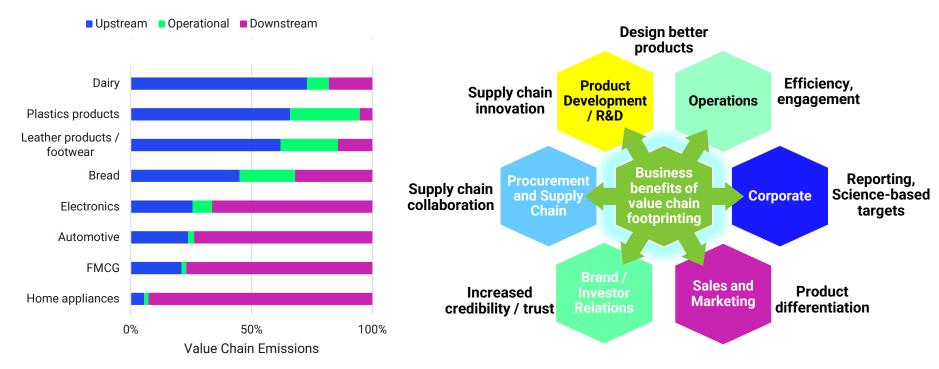


- 1. Near-term sciencebased target
- 2. Long-term sciencebased target
- 3. Beyond value-chain mitigation
- 4. Neutralisation

## Measuring value chain emissions and analysing climate risks and opportunities are vital to inform strategy

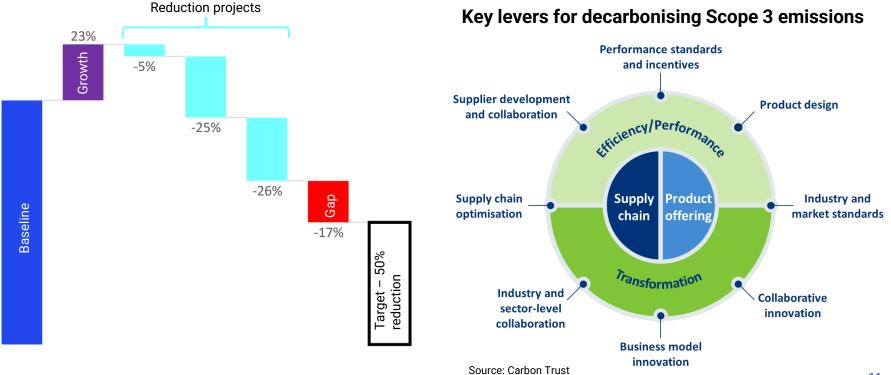


60% to 95% of a company's emissions are typically scope 3 emissions. Identifying the carbon hotspots will also help evaluate areas of exposure to climate-related risks



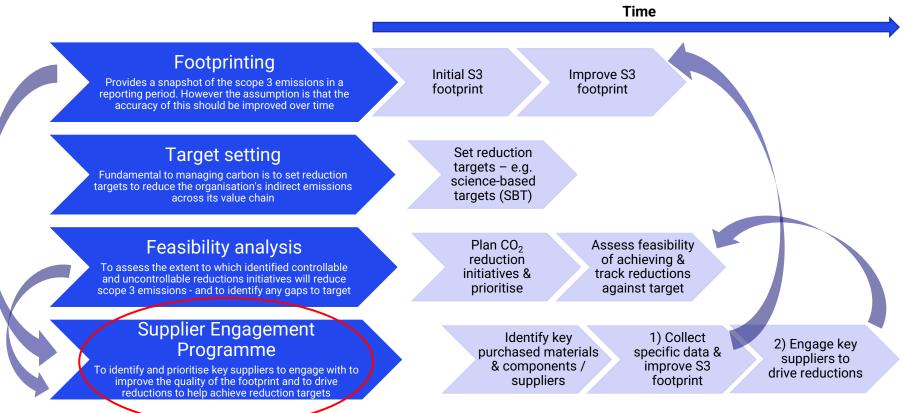
## Target feasibility assessment is an essential process to evaluate reduction opportunities and engage stakeholders





## Managing Scope 3 emissions requires action on multiple workstreams over time





## The TCFD framework provides a good framework for evaluating climate risks and opportunities





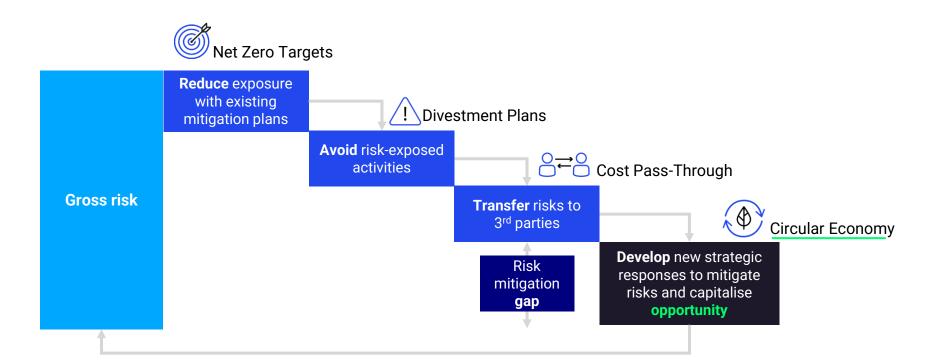
#### Beyond the carbon footprint, consider where climate risks and opportunities will arise across the value chain



		Company's value chain					
	Potential hotspot	Upstream	Or	Operations		stream	
		Raw material Upstrea suppliers logistic	am Production		Downstream logistics	Sales of product	
	Policy and legal						
	Carbon pricing	***************************************					
	Product and production standards						Carbon Hotspots
	Exposure to litigation Subsidies						Carbon notspots
	Product and raw materials phase outs						
S	Expectations of capital providers			•••••			Resource use (water,
cause	Expectations of staff		·····		1		
t c	Expectations of suppliers and buyers			2	1		land etc.)
root	Technology and operational innovation				1		
s.	Low-carbon technology commercialisation						Licence to operate
ivel	Circular economy						Licence to operate
l driv	Market and demand-side changes						
rnal	Commodity market dynamics Energy prices	}{································					
Exte	New market emergence						Systemic Risks
ш	Demand changes from current markets	{·····································	······				
	Physical changes						
	Extreme weather events				1		Geographic Hotspots
	Temperature changes						
	Rising sea levels				1		
	Water availability						14

## Looking beyond carbon enables you to build resilience, create innovation and create business value





## Key success factors required to implement Net Zero Strategies



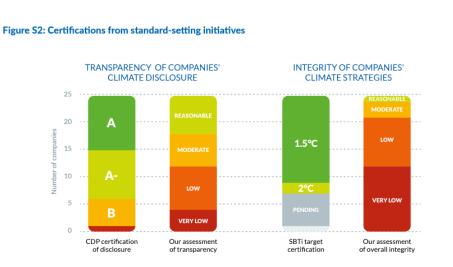




# Thanks for listening

#### Stakeholder scrutiny of corporate climate commitments is increasing

Corporate Climate Responsibility Monitor – Questioning the transparency and integrity of climate plans



#### Source: (Corporate Climate Responsibility Monitor 2022)

		that	we assessed to have high tra	nsparency and high integrity.	
TRACKING AND DISCLOSING EMISSIONS		GOOD PRACTICE	GOOD PRACTICE PERFORMANCE TRANSPARENCY & INTEGRITY		
COMPREHENSIVENESS OF DISCLOSURE	~	Disclose full details on their GHG emissions on an annual basis, with a breakdown of the data to specific emission sources (including scope 1, 2, 3 and non-GHG climate forcers) and the presentation of historical data for each emission source.	O LOW   6/25		
2 SETTING SPECIFIC AND SUBSTANTIATED TARGETS			GOOD PRACTICE PERFORMANCE		
		GOOD PRACTICE	TRANSPARENCY	INTEGRITY	
COVERAGE OF EMISSION SOURCES	~	Explicitly state that their targets cover all scope 1, 2 and 3 emissions as well as any relevant non-GHG climate forcers.	REASONABLE   19/25	REASONABLE   15/25	
EMISSION REDUCTIONS IN THE PLEDGE	~	Set a specific emission reduction target that is independent from any offsetting, and aligned with 1.5°C compatible trajectories or benchmarks for the sector, as their main headline pledge.	O VERY LOW   1/25	O VERY LOW   3/25	
INTERIM TARGETS	~	Set interim targets that are aligned with the long-term vision in terms of depth and scope, with the first target on a timescale that requires immediate action and accountability (maximum 5 years).	REASONABLE   15/25	O VERY LOW   1/22	
	1		GOOD PRACTICE PERFORMANCE		
3 REDUCING EMISSIONS		GOOD PRACTICE	TRANSPARENCY	INTEGRITY	
EMISSION REDUCTION MEASURES	~	Implement encompassing and deep decarbonisation measures, and disclose details of those measures to support replication and the identification of new solutions.	O VERY LOW   0/25	O VERY LOW   1/25	
RENEWABLE ELECTRICITY GENERATION AND PROCUREMENT	~	Procure the highest quality renewable energy available, and disclose the full details of that procurement.	C LOW   6/25	O VERY LOW   2/25	
CLIMATE CONTRIBUTIONS			GOOD PRACTICE PERFORMANCE		
4 CLIMATE CONTRIBUTIONS AND OFFSETTING		GOOD PRACTICE	TRANSPARENCY	INTEGRITY	
CLIMATE CONTRIBUTIONS	~	Provide an ambitious volume of financial support to climate change mitigation activities beyond the value chain, without claiming neutralisation of the company's own emissions	O VERY LOW   0/25	O VERY LOW   0/25	
OFFSETTING CLAIMS TODAY	~	Avoid misleading claims, and procure only high-quality credits that lead to an additional climate impact that is permanent and accurately quantified.	O VERY LOW   0/10	O VERY LOW   0/10	
OFFSETTING CLAIMS TODAY	~	Avoid misleading pledges; commit to procuring only high-quality credits from high-hanging fruit projects, and ensure corresponding adjustments are applied to limit double counting risks.	O VERY LOW   2/25	O VERY LOW   0/24	



erformance scores refer to the proportion of the 25 companies that we assessed to have high transparency and high integrity.



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